

Hon Anthony Carbines MP

Minister for Police Minister for Crime Prevention Minister for Racing

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Our ref: 23045895

Ms Peita Duncan Chair Greyhound Racing Victoria 46-50 Chetwynd Street WEST MELBOURNE VIC 3003 By email: pduncan@grv.org.au

Dear Ms Duncan

STATEMENT OF EXPECTATIONS FOR GREYHOUND RACING VICTORIA (GRV)

I am pleased to provide you with this Statement of Expectations for GRV to guide the delivery of GRV's priorities and Strategic Plan for 2019-2024.

Legislative framework

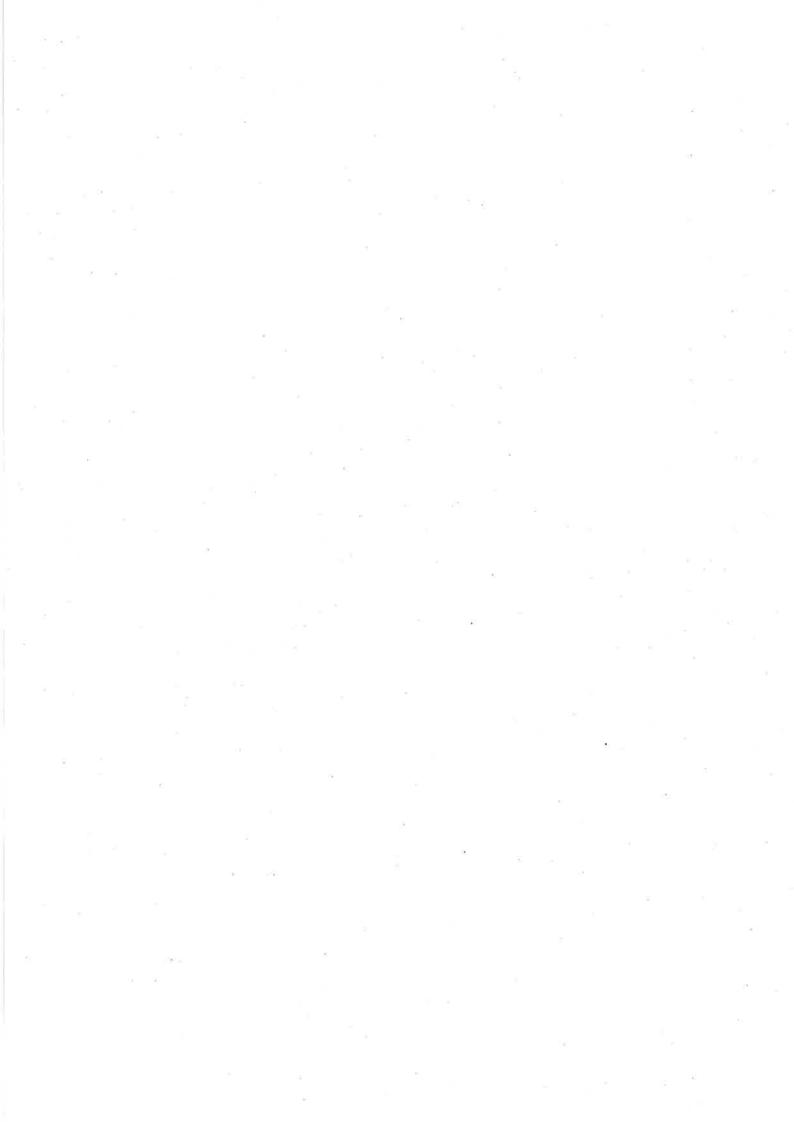
As the Minister for Racing, I am responsible for administering the Racing Act 1958 (the Act) and this guidance should be read in the context of the objectives, obligations and functions outlined in the Act as amended. This guidance should be read in the context of any other legislative and non-legislative obligations on GRV.

Emerging risks and priorities

Based on consultation with the Department of Justice and Community Safety and the Office of Racing (OOR) about the government's priorities and emerging risks, my expectations for GRV are as follows:

- Delivery of GRV Strategic Plan 2019-2024 (inclusive of 2021 refresh)
 - Progress against strategic priorities and strategic outcomes as specified in the GRV Strategic Plan.
 - Review and report on these outcomes though the GRV Annual Report.
- Risk based strategies with a focus on track safety improvements
 - Improve GRV's track inspection and safety requirements to focus on areas of greater risk to the achievement of regulatory outcomes and racing safety.
 - Review and enhance the collection and publication of data on integrity and animal welfare outcomes, enabled through the enhancement of greyhound lifecycle tracking capability.
 - Document strategies to reduce greyhound fatalities including schedule of track safety improvement upgrades and initiatives.
 - Data based initiatives to reduce greyhound injuries and fatalities per/1000 starters.





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- Compliance related assistance and advice
 - Increase awareness and understanding amongst participants of their obligations as greyhound racing participants (including animal welfare requirements).
 - Increase awareness and understanding amongst participants of greyhound racing penalty framework.
 - Targeted consultation and communication with industry participants about shared obligations and responsibilities.
 - Develop strategies to enhance cross-code collaboration and improve regulatory outcomes.
- Improve corporate governance and compliance across GRV and, the facilitation of improved corporate governance and compliance across registered greyhound racing clubs, including a dedicated club development strategy
 - In carrying out the purpose and functions of GRV as outlined in the Act, apply the principles of good governance.
 - Dedicated club development resources and initiatives to promote compliance with good governance principles and government processes and policies.
 - Develop resources and training that drive operational efficiency and racing safety while maximising opportunities for racing participants and supporting racing club capability.

Planning and Reporting

I request GRV to incorporate these expectations into their business plans and include milestones for when GRV will meet these expectations. The business plans should also include appropriate milestones for the review of the content of this letter and to advise me if it needs to be updated or renewed.

I further request GRV, in conjunction with the OOR, to undertake a light touch review of the expectations in this letter as part of their annual reporting obligations and to advise me if there are any refinements they would recommend.

As part of this review and reporting process, I would appreciate quarterly updates of progress and activities against the expectations set out in this letter, and reporting of key issues by exception.

Yours sincerely

Hon Anthony Carbines MP

Minister for Racing

