



## Minister for Racing

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Our ref: CD/17/665298

Mr Bernie Carolan  
Chairman  
Greyhound Racing Victoria  
46-50 Chetwynd Street  
WEST MELBOURNE VIC 3003

Dear Mr ~~Carolan~~ *Bernie*

I am pleased to provide you with this Statement of Expectations (SOE) for Greyhound Racing Victoria (GRV). This SOE applies for the period 1 January 2018 to 30 June 2019, or until otherwise amended. It replaces the previous SOE that was in place for 2016-17 and was subsequently extended until 31 December 2017.

### **Improving the administration and enforcement of regulation**

As Minister for Racing, I am responsible for administering the *Racing Act 1958* (the Act). This SOE should be read within the context of the objectives, obligations and functions outlined in the Act.

This SOE sets out my expectations for GRV to achieve greater efficiency and effectiveness in the administration and enforcement of regulation. It also outlines my expectations on broader improvements for GRV's performance.

This SOE outlines key governance and performance objectives and targets aimed at improving the administration and enforcement of regulation.

### **Improvements and targets**

Based on consultation between the Department of Justice and Regulation and GRV, I have identified key areas where there are opportunities for GRV to make improvements. GRV is expected to identify activities it will undertake to achieve the following performance improvements and targets:

- Improved timeliness
  - Reduce the time taken to finalise a greyhound breeding approval in Victoria
  - Reduce the time taken to finalise racing disciplinary matters
- Risk-based strategies
  - Improve GRV's inspection and swabbing programs to focus on areas of greatest risk to the achievement of regulatory outcomes
- Compliance related assistance and advice
  - Increase awareness and understanding amongst participants of their obligations as greyhound racing participants (including animal welfare requirements)
  - Increase awareness and understanding amongst participants of greyhound racing penalty framework

- Incentive-based regulation
  - Collect data to evaluate regulatory outcomes and inform incentive-based regulatory approaches
- Cooperation amongst regulators
  - Develop strategies to enhance cross-code collaboration and improve regulatory outcomes
- Accountability and transparency
  - Inform participants about GRV's regulatory approach to risk, enforcement and regulatory action

### **Reporting**

Reporting on your progress to achieve these SOE performance targets should be undertaken in the context of annual financial reporting to avoid dual reporting streams. I expect this report to include the:

- activities undertaken to meet the performance targets and improvements set out in this SOE
- baseline levels for any measurable performance targets
- outcomes of the activities undertaken to achieve those targets.

These SOE performance targets should be incorporated into GRV's Corporate Plan and this SOE should be published on GRV's website upon receipt. Your response to this SOE should also be published on the GRV website.

I look forward to seeing GRV continuously working towards achieving best practice in the administration and enforcement of regulation.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Martin Pakula', written over a large, light-colored circular scribble or stamp.

**THE HON MARTIN PAKULA MP**  
**Minister for Racing**