

The Hon Martin Pakula MP  
Minister for Racing  
Level 26  
121 Exhibition St  
MELBOURNE VIC 3000

27 February 2018

Dear Minister,

**STATEMENT OF EXPECTATIONS FOR GREYHOUND RACING VICTORIA 2018**

Thank you for your letter of 27<sup>th</sup> December 2017 providing the Statement of Expectations (SOE) for GRV. GRV acknowledges that this 2018 SOE supersedes all prior versions.

GRV will report against the targets, set out in this SOE, in the 2017-18 annual report. Appendix 1 details the actions and targets that have been established for each identified area of the SOE.

I am also pleased to provide you with a report regarding the status of our activities and achievements against the 2015-16 and 2016-17 (extended) SOE's within Appendix 2.

It is noted that, in February 2015 both the Office of the Racing Integrity Commissioner (ORIC) and the Chief Veterinary Officer (CVO) conducted reviews into GRV and the industry. GRV has made significant progress on addressing the recommendations arising from these reviews and has now met all its obligations for which it is solely accountable. Work continues, in conjunction with the Office of Racing and DEDJTR, and through the cross-department task force to address the remaining recommendations.

We are refreshing our 2016-19 strategic plan to ensure currency and maintain focus on our key priorities moving forward. This plan will further build on our support of industry participants, with the provision of training, education and guidance in relation to their animal welfare and regulatory obligations.

GRV has incorporated projects and initiatives that deliver the necessary change or improvements into its strategic business planning process, which include the SOE, recommendations arising from the ORIC and CVO reviews, and will include changes driven by the Code of Practice.

GRV has taken steps to transform the greyhound racing industry in Victoria, with significant achievements in delivering animal welfare and integrity-based outcomes such as, but not limited to, increased rehoming along with reduced euthanasia and breeding.

While compliance has improved over the past two years we believe we have more work to do, as we embed an improved, more effective and sustainable regulatory capability.

Yours Sincerely



Bernie Carolan

**Chairman  
Greyhound Racing Victoria**