



## Minister for Racing

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Mr Bernie Carolan  
Chairperson  
Greyhound Racing Victoria  
46-50 Chetwynd Street  
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Dear Mr Carolan *Bernie*

### STATEMENT OF EXPECTATIONS FOR GREYHOUND RACING VICTORIA

I am pleased to provide you with this Statement of Expectations (SOE) for Greyhound Racing Victoria (GRV). This SOE applies for the period 1 July 2016 to 30 June 2017, or until otherwise amended.

#### Improving the administration and enforcement of regulation

This SOE sets out my expectations of GRV's contribution to the Government's Regulation Reform Program to reduce red tape and improve regulatory practices.

This SOE outlines key governance and performance objectives aimed at promoting greater efficiency and effectiveness in the administration and enforcement of regulation and thus reducing its cost impact on businesses, not-for-profit organisations, government service providers and households.

The Government takes animal welfare seriously and is committed to working with the industry to improve outcomes for racing greyhounds. It is important that the implementation of the Government's Regulation Reform Program is undertaken in the context of the need to ensure animal welfare and integrity in the greyhound racing industry.

I recognise the commitment of the GRV Board to implement the recommendations of the Chief Veterinary Officer and the Racing Integrity Commissioner and would like to acknowledge the work of GRV in this regard to date.

As Minister for Racing, I am responsible for administering the *Racing Act 1958*. This SOE should be read within the context of the objectives, obligations and functions outlined in this Act as amended.

## Expectations

Based on consultation between the Department of Justice and Regulation and GRV, I have identified some key areas of governance and operational performance where there are opportunities for GRV to make improvements. GRV is expected to identify activities it will undertake to achieve performance improvements in the following areas:

- Promote and improve animal welfare in the greyhound racing industry. For example:
  - Conduct research into animal welfare outcomes and possible innovations
  - Educate participants about best practice for the care of greyhounds
  - Enforce sanctions and penalties against individuals that disregard their obligations.
- Implement a risk-based approach to regulation. For example:
  - Evidence is used to inform risk assessments, compliance planning, communications, the evaluation process and continuous improvement
  - GRV continues to engage with stakeholders to inform the development of educational resources, improve compliance and respond to the needs of the regulated community.
- Reduce the regulatory burden on small business. For example:
  - Information is delivered to the community in a clear and concise manner through a targeted website
  - Technological solutions are utilised to assist small business where appropriate.
- Strengthen governance and integrity in the greyhound racing industry. For example:
  - Focus on the collection of accurate and meaningful data and improve transparency of key data
  - Actively manage conflicts of interest to protect the independence of GRV as a regulator.

## Reporting

You should report on the progress against this SOE as part of your annual financial reporting to avoid dual reporting streams. I expect this report to include:

- current baseline levels for any measurable activities; and
- the outcome of activities undertaken to meet the expectations set out in this SOE.

These expectations should be incorporated into GRV's Corporate Plan and this SOE should be published on GRV's website upon receipt.

I look forward to seeing GRV continuously working towards achieving best practice in the administration and enforcement of regulation.

Yours sincerely



**THE HON MARTIN PAKULA MP**  
**Minister for Racing**